Stop Starting and Start Finishing
Should we invest?
in this opportunity
...relative to current work
@the stand-up

TEAM MEMBERS

TALK  “Since the last daily stand-up, I completed…”
    “Today I am going to work on… with…”
    “The obstacle in my way is…”
    “Has the complexity changed..?”
    “A bottleneck in our process is…”

UPDATE remaining work for Burn-Down

REPORT on impediments

PROJECT MANAGER

COORDINATES

what should we finish next?

OTHERS MAY ATTEND
ANY CODE WITHOUT TESTS IS LEGACY
Chunks of business value

Slices across the system

strategies

- capabilities
- chunks
- MBIs
- features (evolutions)

user stories

right-sized stories

- tasks

iterate the system

evolve the business
building more than needed
building lower priority items
building right thing wrong
poor quality software
architecture
having the wrong resources
discovering functional needs late
Story Point Sizing Scale

Iteration Ready: (1, 2, 3), 5, 8
User Stories: 1, 2, (3, 5, 8)
Features/Scenarios: 13, 20, 40, 100
MMFs: 100, 200, 300, 500, 800
Very Large ‘Chunks’: 1000, 2000, 3000, 5000, 8000
Re-size continually as you learn more, validate the size!
how much of what you do is valuable? rework?
the Business owns Scope, Value, and Timeline and only the Business can start and stop work!
Value Stream Owner
Business Sponsor, Technology Sponsor, Stakeholders

Business Discovery / Business Delivery
chunking

Input

- Business Priority
  - Decision: High enough business value?
  - Review business value, approve, and prioritize

- Business Planning
  - Decision: Technically feasible, sufficient ROI?
  - Define value increments and sequence

- Business Staging
  - Decision: Is there capacity?
  - Define acceptance criteria and feature sequence

- Ready to Pull
  - Decision: Ready to release?
  - Define product backlog

Iteration 0
Iterative Development
Incremental Deployment
Support & Feedback

- Build iteratively, deploy incrementally

Business Hub

- Business Product Owner
- Business PM
- Lean-Agile PM Team

- Product Owner (Release)
- Technology Owner
- Technology Delivery Manager
- Application Development Manager